Citizen Support Organization (CSO) Name: The Barnacle Society
Mailing Address: POB 330079, Coconut Grove, Florida 33233
Telephone Number: 305-442-6866
Website Address (required if applicable): www.TheBarnacle.org
☑ Check to confirm your Code of Ethics is posted conspicuously on your website.

https://thebarnacle.org/about/code-of-ethics/

Statutory Authority:
Section 20.2551, F.S., Citizen support organizations; use of property; audit; public records; partnerships. In summary, the statute specifies the organizational requirements, operational parameters, duties of a CSO to support the Department of Environmental Protection (Department), or individual units of the Department, use of Department property, audit requirements, public records requirements, and authorizes public-private partnerships to enhance lands managed by the Department.

Section 258.015, F.S., Citizen support organizations; use of property; audit. In summary, the statute defines a CSO, requires authorization by the Division of Recreation and Parks, and specifies the use of property. This statute authorizes the Partnerships in Parks (PIP) program for state parks, the program’s operational parameters, CSO’s operational parameters, and donor recognition.

YOUR MISSION AND LAST CALENDAR YEAR’S PROGRAM ACCOMPLISHMENTS:
CSO’s Mission: Consistent with your Articles and Bylaws

The Barnacle Society, Inc. is a volunteer non-profit, citizen-supported organization created to generate public awareness, education, and financial support for the preservation and maintenance of The Barnacle Historic State Park.

Describe Last Calendar Year’s Results Obtained: Brag! List or discuss the past calendar year’s accomplishments and contributions. Cite specific support from last calendar year’s Annual Program Plan.

- Shakespeare in the Park ~ phenomenal three-day production of Macbeth partnering with the park and Florida Shakespeare Theatre in January 2020.
- Offered Earth First Friday Environmental Programs partnering with the park and Coconut Grove Chamber of Commerce Sustainability & Resilience Committee January, February, and March 2020.
- Offered Movies in the Park for families partnering with the park and Coconut Grove Business Improvement District January and February 2020.
• Continued our multigenerational Boat-building program during the beginning of 2020, resuming mid-2020 having the Boathouse staffed with volunteers on most Wednesdays, Saturdays, and Sundays.
• Offered twice-weekly Yoga by the Sea programming from early January to mid-March then resumed in late September through mid-December 2020.
• Partnered with the park and Quickies of Central Florida, offering three nights’ theatrical performances of four-short plays in December 2020.
• Held the 24th annual Washington’s Birthday Commemorative in February 2020
• Hosted Starlight Movie Classics Screening of The Miracle Worker as a Membership Appreciation Event in early March 2020.
• Focused on Plans for Landscape Project of Erosion Control and Stormwater Runoff (Landscape Architect Firm Savino-Miller won a prestigious award for this design).
• Continued maintenance of the park’s 28’ Sharpie replica of one of Ralph Munroe’s favorite designs ~ Egret.
• Continued maintenance of the park’s electronic entrance gate.
• Participated in Give Miami Day, the county’s largest 24-hour fundraiser. TBS broke our own record from previous years.
• Continued to operate the extensive Gift Shop as a fundraising mechanism for the benefit of The Barnacle until March 2020.
• Continued contract of Social Media Specialist for outreach programming on Facebook and Instagram.

Describe the CSO’s Plans for the Next Three Calendar Years: 2021, 2022, and 2023
• Continue to host a wide variety of fundraising and educational events and programs at The Barnacle:
  o Moonlight Concert Series from September through June
  o Starlight Classic Movie Series twice a year
  o Film Festivals
  o Art Festivals
  o Shakespeare in the Park
  o The Haunted Ballet
  o Twice-weekly Yoga by the Sea
• Develop additional monthly programming
• Annual Lawn Parties:
  o Commodore’s Birthday Party (2022 and 2023)
  o Others as deemed appropriate
• Annual Celebrations in the Park:
  o Washington’s Birthday Regatta (2022 and 2023)
  o Hot Chili, Cool Cars (revisit concept)
  o Earth Day (2022 and 2023)
  o Woofstock (formerly known as Dog Days) (2022 and 2023)
  o Cars & Cigars Father’s Day
Old-Fashioned July 4 Picnic
Christmas
• Explore hosting other theatrical performances and community events.
• Explore educational endeavors regarding Munroe and his yachts.
• Assist in expanding park's interpretive and outreach programming.
• Continue Boat-building Educational Program.
• Host Upper Level Membership Lecture Event.
• Develop additional programs and events.
• Develop fundraising events.
• Continue involvement with local community through partnerships with:
  o Grove Merchants
  o Coconut Grove Business Improvement District
  o and other civic organizations
  o Dade Heritage
  o Bike Coconut Grove
  o The Villagers
  o King Mango Strut
  o Florida Shakespeare Theatre (Shakespeare Miami)
  o Coconut Grove Sailing Club
  o Coconut Grove Garden Club
  o Ralph Middleton Munroe Chapter of Traditional Small Craft Association
• Explore additional partnerships with Sailing Community.
• Monitor Success of TBS’s Strategic Plan with long-range goals.
• Continue to augment park budget as needed.
• Seek grant funding and major contributions for park projects/programs as needed.
• Submit Partnership in Parks Application for Landscape and Erosion Issues.
• Continue funding of:
  o Park’s electronic entrance gate repair and upkeep.
  o Upkeep of four wooden sailboats, including The Barnacle’s Egret.
  o Complete restoration of Wyannie Malone.
• Re-imagine Gift Shop as a fundraising mechanism for the benefit of The Barnacle.
• Create on-line Museum Shop.
• Update and improve website and social media outreach program as needed.
• Initiate major capital fund-raising program.
• Develop corporate membership/sponsorship outreach program.
• Promote The Barnacle and TBS Membership with renewed zeal.
• Continue Annual Giving Campaign.
• Develop Scholarly Munroe Symposium.
• Work with Park on landscape plan for erosion control and handicap accessibility
• Assist Park with Volunteer Work Days.

CSO's LAST CALENDAR YEAR STATISTICS:
Total Number of CSO General Membership: 287
PARK & CSO RELATIONSHIP:
Keep the summary simple. Save time. Don’t duplicate by describing accomplishments and contributions in the summary. Brag in the above Results Obtained. Describe the relationship here.

Park Manager’s Comments on the CSO & Park Relationship and Support:
Provide your perspective on
• Changing developments of the park provided by the CSO.
• Effectiveness of the organization in fulfilling their purpose to support the park(s).
• Effectiveness of the Board of Directors in completing their Annual Program Plan.
• The relationship between the park and CSO What went well? Are there areas of improvement?

• Great things have been happening at The Barnacle through the partnership between the park and The Society over the past thirty-five years.

• Lists of accomplishments for this past year as well as goals for the coming years are highlighted in this report. Beyond what is listed, The Society has been supportive of the park and its place in the community of Coconut Grove and the historic community of Miami-Dade County. We are extremely grateful for the installation of the Fire Suppression Systems for both the Munroe House and the Boathouse ~ this represents years of hard fundraising and teamwork between the Park and Society. We would be lost without them!

• The Barnacle Society isn’t one to rest on their laurels nor let a global pandemic stand in the way of progress. They have eagerly moved on to the next big fundraising project: an award-winning Landscape Master Plan which will alleviate rising damp issues at the Munroe House and erosion issues created by stormwater runoff.

• The Society quickly learned to meet virtually through Zoom utilizing it very well for Board and Committee Meetings so that much was accomplished despite being apart from one another.

• The Barnacle Society is in good health financially and in their understanding of their mission, which is to support The Barnacle Historic State Park, preserving and protecting this wonderful historic treasure.

• Having worked with this organization over the past 18 years, I can attest that as always, they rose to the challenge of what lay before us. They are the best!

Katrina Boler, Park Manager

CSO President’s Comments on the CSO & Park Relationship and Support:
Provide your perspective on the relationship between the park and CSO. What went well? Are there areas of improvement?
In spite of the pandemic, the attrition it caused to our Board of Directors, and its effects on our fundraising events, The Barnacle Society is in a good financial position. We continue to pursue a major project to address erosion in the Park which affects pedestrian and vehicular access. The project also examines the long-range effects of sea level rise due to the Park’s location on the shore of Biscayne Bay and looks at mitigation solutions.

As we emerge from the pandemic lockdown and its effects, we look forward to the resumption of a full event schedule which will raise the necessary funds for our erosion/access project as well as promote Park visitation. In addition, we will continue to recruit active members for our Board of Directors and well as seek to increase general membership.

The Barnacle Society enjoys a very good relationship with our Park Manager and Park staff. The lines of communication are good and there is a great sense of “team” and sharing of common visions and goals. If anything could be improved it would be addition of Park staff, as it is painfully obvious that current staffing levels are totally inadequate for the demands that the property and department procedures impose.

John Palenchar, President

**SUMMARIZE FINANCIAL ACTIVITY FOR LAST CALENDAR YEAR, SPECIFIC PARK(S) SUPPORT:**

**Program Service Expenses** are costs related to providing your organization’s programs or services in accordance with your mission. For CSO’s provide expenses that directly support the park(s). For established nonprofit organizations, program service expenses generally represent most of the overall expense of the organization. For the last calendar year provide totals $ for each that apply.

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Building improvement, construction or renovations</td>
<td></td>
</tr>
<tr>
<td>Cultural resources (e.g., historic structure restoration/ renovation)</td>
<td>$27,320</td>
</tr>
<tr>
<td>Natural resources (e.g., native plants, natural lands restoration)</td>
<td>$19,540</td>
</tr>
<tr>
<td>Maintenance equipment (e.g., mowers, chippers, blowers, chainsaws)</td>
<td></td>
</tr>
<tr>
<td>Other facilities and landscape maintenance</td>
<td>$2,153</td>
</tr>
<tr>
<td>Vehicles (e.g., trucks/cars, UTVs, golf carts, accessible devices, etc.)</td>
<td>$14,576</td>
</tr>
<tr>
<td>Amenities (e.g., water fountains, benches, picnic tables, recreational equipment, kiosks etc.)</td>
<td>$9,430</td>
</tr>
<tr>
<td>Park employees or volunteers support (e.g., interns, training, uniforms, awards, or recognition)</td>
<td>$1,274</td>
</tr>
<tr>
<td>Big ticket visitor center exhibits or interpretation updates</td>
<td></td>
</tr>
<tr>
<td>Park exhibits, displays, signage</td>
<td></td>
</tr>
<tr>
<td>Park publications, brochures, maps, etc.</td>
<td></td>
</tr>
<tr>
<td>Programing/interpretation support material purchases</td>
<td></td>
</tr>
<tr>
<td>Other program services</td>
<td>$26,374</td>
</tr>
<tr>
<td><strong>Total Program Service Expenses</strong></td>
<td>$89,963</td>
</tr>
</tbody>
</table>

**Total Operating Expenses** (Overhead including fees, memberships, postage, rent, utilities, etc.) $1,801

**Visitor Services Revenue**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Park gift shops, craft stores and concession sales</td>
<td>$2,675</td>
</tr>
<tr>
<td>Merchandise sales (e.g., plants, firewood, ice, t-shirts, hats, etc.)</td>
<td></td>
</tr>
</tbody>
</table>
Visitor Services Revenue

| Park gift shops, craft stores and concession sales | $ 2,675 |
| Merchandise sales (e.g., plants, firewood, ice, t-shirts, hats, etc.) | $ |
| Programs and Special Events (e.g., fundraising workshops, seasonal events, concerts, etc.) | $ 32,315 |
| Vending (e.g., drink machines, penny press, laundry, Wifi, etc.) | $ |
| Rentals (e.g., bikes, canoe, kayak, SUPs, etc.) | $ 116 |
| In-park donation boxes | $ 7,684 |
| Other visitor services revenue | $ 6,480 |
| Total Visitor Services Revenue | $ 49,270 |
| Net Assets | $148,888 |

CSO AUDIT:
Total of Last Calendar Year’s Expenses (including grants) $ 91,764

Section 215.981(2), Florida Statute requires an independent CPA audit using Government Audit Standards (U.S. GAO Yellow Book) when the CSOs annual expenses are $300,000 including grants. The audit is due by September 1 (9 months after the CSO’s calendar year ends) to the Florida Auditor General and to the Department.

This Information is complete to the best of my knowledge pursuant to Section 20.058 Florida Statutes

<table>
<thead>
<tr>
<th>Title</th>
<th>Name</th>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>CSO President</td>
<td>John O. Palenchar</td>
<td>John O. Palenchar</td>
<td>06/05/2021</td>
</tr>
<tr>
<td>Park Manager</td>
<td>Katrina A. Boler</td>
<td>Katrina A. Boler</td>
<td>06/05/2021</td>
</tr>
</tbody>
</table>

☒ CSO’s Code of Ethics is attached
☒ CSO has attached the most recent Internal Revenue Service (IRS) Form 990, 990-EZ, or 990-N Receipt. All IRS Form 990’s must be complete with Part III Program Service and all appropriate Schedules (A, O and others as appropriate). If filing an IRS extension, attach the IRS 8868 receipt and the most recent 990 and schedules.

The DRAFT Form for 2020 is attached as TBS has been granted an extension for 2020 filing ~ this information is therefore incomplete. Also attached is the most recent completed Tax Form 2019.
The Barnacle Society, Inc.

Code of Ethics

Preamble

(1) It is essential to the proper conduct and operation of The Barnacle Society, Inc. (herein TBS) that its board members, officers, and employees be independent and impartial and that their position not be used for private gain. Therefore, the Florida Legislature in Section 112.3251, Florida Statutes (F. S.), requires that the law protect against any conflict of interest and establish standards for the conduct of TBS board members, officers, and employees in situations where conflicts may exist.

(2) It is hereby declared to be the policy of the state that no TBS board member, officer, or employee shall have any interest, financial or otherwise, direct or indirect, or incur any obligation of any nature which is in substantial conflict with the proper discharge of his or her duties for TBS. To implement this policy and strengthen the faith and confidence of the people in Citizen Support Organizations, there is enacted a code of ethics setting forth standards of conduct required of The Barnacle Society, Inc. board members, officers, and employees in the performance of their official duties.

Standards

The following standards of conduct are enumerated in Chapter 112, F.S., and are required by Section 112.3251, F.S., to be observed by TBS board members, officers, and employees.

1. Prohibition of Solicitation or Acceptance of Gifts

No TBS board member, officer, or employee shall solicit or accept anything of value to the recipient, including a gift, loan, reward, promise of future employment, favor, or service, based upon any understanding that the vote, official action, or judgment of TBS board member, officer, or employee would be influenced thereby.

2. Prohibition of Accepting Compensation Given to Influence a Vote

No TBS board member, officer, or employee shall accept any compensation, payment, or thing of value when she/he knows, or, with reasonable care, should know that it was given to influence a vote or other action in which TBS board member, officer, or employee was expected to participate in his or her official capacity.

3. Salary and Expenses

No TBS board member or officer shall be prohibited from voting on a matter affecting his or her salary, expenses, or other compensation as a board member or officer of TBS, as provided by law.
4. **Prohibition of Misuse of Position**
A board member, officer, or employee of TBS shall not corruptly use or attempt to use one’s official position or any property or resource which may be within one’s trust, or perform official duties, to secure a special privilege, benefit, or exemption.

5. **Prohibition of Misuse of Privileged Information**
No TBS board member, officer, or employee shall disclose or use information not available to members of the general public and gained by reason of one’s official position for one’s own personal gain or benefit or for the personal gain or benefit of any other person or business entity.

6. **Post-Office/Employment Restrictions**
A person who has been elected to TBS board or office or is employed by TBS may not personally, represent another person or entity for compensation before the governing body of TBS of which he/she was a board member, officer, or employee for a period of two years after he/she vacates that office or employment position.

7. **Prohibition of Employees Holding Office**
No person may be, at one time, both an employee and board member of TBS at the same time.

8. **Requirements to Abstain from Voting**
A board member or officer of TBS shall not vote in official capacity upon any measure which would affect his/her special private gain or loss, or which he/she knows would affect the special gain or any principal by whom the board member or officer is retained. When abstaining, the board member or officer of TBS, prior to the vote being taken, shall make every reasonable effort to disclose the nature of his/her interest as a public record in a memorandum filed with the person responsible for recording the minutes of the meeting, who shall incorporate the memorandum in the minutes. If it is not possible for the board member or officer of TBS to file a memorandum before the vote, the memorandum must be filed with the person responsible for recording the minutes of the meeting no later than 15 days after the vote.

9. **Failure to Observe TBS Code of Ethics**
Failure of a board member, officer, or employee of TBS to observe the Code of Ethics may result in the removal of that person from their position. Further, failure of TBS to observe the Code of Ethics may result in the Florida Department of Environmental Protection terminating its Agreement with TBS.
Important information about your December 31, 2020 Form 990

We approved your Form 8868, Application for Extension of Time To File an Exempt Organization Return

We approved the Form 8868 for your December 31, 2020 Form 990.
Your new due date is November 15, 2021.

What you need to do
File your December 31, 2020 Form 990 by November 15, 2021. We encourage you to use electronic filing—the fastest and easiest way to file.
Visit www.irs.gov/charities to learn about approved e-File providers, what types of returns can be filed electronically, and whether you are required to file electronically.

Additional information
• For tax forms, instructions, and publications, visit www.irs.gov/forms-pubs or call 800-TAX-FORM (800-829-3676).
• Keep this notice for your records.
If you need assistance, please don’t hesitate to contact us.